

**STATE OF MISSOURI
PRINCIPAL EMPLOYERS
CALENDAR YEARS 2008 AND 1999**

2008		
Employer	Number of Employees	Percent of Total State Employment
State of Missouri ¹	63,000	2.23%
Wal-Mart Associates, Inc.	40,000 – 42,500	1.41% – 1.50%
University of Missouri	20,000 – 22,500	0.71% – 0.80%
U.S. Post Office	17,500 – 20,000	0.62% – 0.71%
Washington University	12,500 – 15,000	0.44% – 0.53%
Boeing Corporation	10,000 – 12,500	0.35% – 0.44%
Schnuck Markets, Inc.	7,500 – 10,000	0.27% – 0.35%
Barnes-Jewish Hospital	7,500 – 10,000	0.27% – 0.35%
U.S. Department of Defense	7,500 – 10,000	0.27% – 0.35%
City of St. Louis	7,500 – 10,000	0.27% – 0.35%
Total	193,000 – 215,500	6.84% – 7.61%
Total Missouri Employment		2,829,289

1999		
Employer	Number of Employees	Percent of Total State Employment
State of Missouri ¹	70,000	2.48%
Wal-Mart Associates, Inc.	30,000 – 32,500	1.06% – 1.15%
Boeing Corporation	16,000 – 17,000	0.57% – 0.60%
Trans World Airlines, Inc.	12,000 – 13,000	0.43% – 0.46%
Washington University	11,000 – 12,000	0.39% – 0.43%
Schnuck Markets, Inc.	10,000 – 11,000	0.35% – 0.39%
Southwestern Bell Telephone Co.	10,000 – 11,000	0.35% – 0.39%
May Department Stores	9,000 – 10,000	0.32% – 0.35%
Barnes-Jewish Hospital	8,000 – 9,000	0.28% – 0.32%
Ford Motor Company	8,000 – 9,000	0.28% – 0.32%
Total	184,000 – 194,500	6.51% – 6.89%
Total Missouri Employment		2,819,853

All figures are based on a calendar-year average.

¹Number of state employees includes only full-time personnel, and does not include college or university employees.

Sources: Missouri Economic Research and Information Center,
State of Missouri CAFR-Fiscal Year 2000, State Employee Headcount report.